

PERFORMANCE AND RISK REPORT - SEPTEMBER 2026

Head of Service:	Andrew Bircher, Assistant Director of Corporate Services
Report Author	Corporate Governance and Strategy Manager
Wards affected:	(All Wards);
Appendices (attached):	Appendix 1 – Quarter 1 2026/27 Corporate Performance Report

Summary

The appendix to this report provides an overview of the council's performance with respect to its ongoing annual plan actions from 2024-25, key performance indicators, corporate risks, committee risks, and annual governance statement actions.

Recommendation (s)

The Committee is asked to:

- (1) **Note and comment on the performance and risk information located at Appendix 1.**

1 Reason for Recommendation

- 1.1 The terms of reference for this committee includes the responsibility for reviewing the performance of the council and the application of the Risk Management Strategy.

2 Background

- 2.1 The report in Appendix 1 provides the Quarter 1 2026-27 progress update. It consists of the outstanding annual plan actions from 2024-25, the latest key performance indicators, the corporate risk register, the policy committee risk registers, and the annual governance statement (AGS) actions. The AGS actions includes both outstanding actions from 2023-24 and 2024-25.

3 Risk Assessment

Legal or other duties

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3.1 Equality Impact Assessment

3.1.1 No direct risks.

3.2 Crime & Disorder

3.2.1 No direct risks.

3.3 Safeguarding

3.3.1 No direct risks.

3.4 Dependencies

3.4.1 The production of this report is dependent on the capacity of other service areas and committees to consider and contribute to its content.

3.5 Other

3.5.1 None: corporate and committee risks are included in Appendix 1.

3.5.2 If committee members have detailed questions on particular elements of this report (including its appendices), it is requested that these be submitted in advance of the meeting where possible, to enable officers time to prepare complete answers in consultation with the relevant service manager.

4 Financial Implications

4.1 There are no direct financial implications arising from this report.

4.2 **Section 151 Officer's comments:**

5 Legal Implications

5.1 There are no direct financial implications arising from this report.

5.2 **Legal Officer's comments:** None arising from the contents of this report.

6 Policies, Plans & Partnerships

6.1 **Council's Key Priorities:** The following Key Priorities are engaged:

- N/A

6.2 **Service Plans:** The matter is included within the current Service Delivery Plan.

6.3 **Climate & Environmental Impact of recommendations:** No direct implications arising from this report.

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- 6.4 **Sustainability Policy & Community Safety Implications:** No direct implications arising from this report.
- 6.5 **Partnerships:** No direct implications arising from this report.
- 6.6 **Local Government Reorganisation Implications:** No direct implications arising from this report.

7 Background papers

- 7.1 The documents referred to in compiling this report are as follows:

Previous reports:

- Epsom and Ewell Borough Council, *2025-26 End of Year Corporate Performance Report*, Audit & Scrutiny Committee, 16 July 2026
Online available: [Epsom and Ewell Democracy](#) [last accessed 04/08/2026].

Other papers:

- None.